

Climate Action Plan At-A-Glance



What We've Achieved

- Reduced the carbon footprint of our operations by over 40% between 2016-2022
- Over 65% of our electricity globally comes from renewable sources
- Avoided more than 320,000 MT of carbon emissions annually through efficiency projects completed between 2005-2022



Path To Our 2030 Goals

- Continue to advance energy and process efficiencies
- Increase our use of renewable electricity (goal to reach 100% by 2025) & renewable heat
- Invest in more electric vehicles in our fleet
- Engage key suppliers in developing decarbonization strategies and setting science-based goals
- Advance sustainable packaging, circular solutions and green chemistry principles



Path To Our 2045 Net Zero Ambition

- Moving as quickly as markets allow, continue to decarbonize our operations, products and value chain, including the use of low carbon technologies, fuels and materials
- As needed, invest in carbon compensation and removal partnerships



Enablers Include

- **Supplier engagement & education** (e.g., CDP Supply Chain, Onward Sustainability Training Program)
- **Industry coalitions & collaborations for decarbonization** (e.g., Manufacture 2030/Activate, Energize, Clean Energy Buyers Association)
- **J&J's CO2 Capital Relief Program:** continued investment of up to \$40mil/ year in low carbon technologies and operational energy efficiency